NC STATE UNIVERSITY

Financial Mathematics



CECL and Credit Risk Modelling Summit at NC State

(Apr 11-12th, Raleigh NC)





CECL: Selecting a Method

Thomas Caragher



When it comes to CECL choosing a method can be stressful.

Planning, preparing and asking questions will make it easier.

In this session, we will discuss:

- Most commonly discussed methods for CECL
- How those methods work
- Data to consider for those methods



Thomas Caragher <u>Director, Product Management, Online CECL</u>



- Tom Caragher is the Director of Product Management at ZM Financial Systems. He is responsible for the overall direction and strategy for the company's on-line CECL solution.
- Before joining ZM Financial Systems he spent 12 years as the Sr. Product Manager for the risk products at a financial software company.
- Prior to that Tom spent 5 years as an interest rate risk consultant as well as several years at the Chicago Board of Trade in back office operations and a credit analyst for GreenTree Financial.

7. ANCIAL SYSTEMS

Effective Dates

Measure impact as of:

- SEC Filers January 1, 2020
 - Adopt in Q1 2020
- Public Business Entity January 1, 2021
 - Adopt in Q1 2021
- Non-Public Business Entity January 1, 2022
 - Adopted in Q1 2022

Modified effective date to January 1, 2022 for non-public business entities.

Purpose of this change was to correct the effective date for non-public business entities to match the FASB's original intention to have an extra year.



Regulatory Capital Option

- Optional 3-year phase in of day one impact on regulatory capital
 - Must elect as part of first call report after adoption
- No change to 1.25% of RWA limit in Tier 2 capital

(000's)	Adoption impact	Transitional amounts for each year of the year phase in period						
Increase retained earnings & average assets	\$158	\$119	\$79	\$40				
Decrease DTA	\$42	\$31	\$21	\$10				
Decrease allowance	\$200	\$150	\$100	\$50				



We Should be Thinking About...

- Historical Data
- Methods
- Q-Factors
- Reporting



Build a Team

- Create a "CECL Committee"
 - This is important for visibility and transparency
 - Regulators encourage building a committee
- Understand how much what types for data are needed
- Review existing allowance for loss calculation and credit risk management practices to identify processes that can be leveraged
 - See if your ALM system already credit adjusts cash flows and provides the discounted cash flow methodology
 - See if you ALM system incorporates third party loss metrics for benchmarking



Preparation is Critical for CECL

Data capture and model development need to begin immediately



- Consider:
 - The amount of data needed
 - The amount currently stored
 - Running parallel for a year prior to the first filing
- Is there a gap between what you need to do and what you can do?
- ZM Financial Systems can help bridge that gap and help meet the CECL mandate.



Need Historical Data to Support Assumptions

Sample data points

Original LTV

Current LTV

Original FICO/Credit Rating

Current FICO/Credit Rating

Region – City/State/Zip

Collateral Type

Origination Date

Maturity Date

Original Balance

Current Balance

Rate

Rate type

Payment Type

Payment Frequency

Cost Center

Non-Performing Flag

Charge-Off Amounts

Recovery Amounts

Days Delinquent

Resolution/Disposal Dates

Expense Related to Disposal/Recovery

Loss Probabilities



End of Period Date	12/31/2011	3/31/2012	6/30/2012	9/30/2012	12/31/2012	3/31/2013	6/30/2013	9/30/2013	12/31/2013	3/31/2014	6/30/2014
Construction and Land	94,382	6,016	6,990	196	3,313	4,359	3,603	4,135	6,534	10,894	9,535
Farmland	0	9,919	10,204	12,050	13,782	14,184	14,391	14,937	16,251	18,566	20,564
1-4 Family Residential	280,566	11,090	11,087	11,448	12,989	14,010	14,252	14,930	13,487	13,202	14,815
Multifamily	63,540	248	236	230	223	0	0	0	268	3,852	1,777
Commercial Real Estate	67,202	125	218	6,873	4,309	4,032	3,423	3,581	2,601	2,154	1,821
Agricultural	12,411	12,775	12,844	14,299	16,028	18,435	17,901	18,629	20,134	21,249	19,016
Commercial & Industrial	10,878	11,254	10,464	10,906	15,370	15,120	16,131	20,494	19,442	23,233	23,114
Consumer, Leases, and Other	5,308	5,146	5,306	5,738	9,433	8,797	9,678	10,674	10,031	9,566	8,593
	534,287	56,573	57,349	61,740	75,447	78,937	79,379	87,380	88,748	102,716	99,235
	0	(838)	(539)	(199)	0	0	0	0	0	0	0



Data

CHARGE OFFS							
Construction and Land	617		121	23	5	(8)	9
Farmland	-						
1-4 Family Residential	(4)	13	82	73	132	136	168
Multifamily	-						
Commercial Real Estate	-		(4)	256		(17)	150
Agricultural	(39)	2,383		(472)			
Commercial & Industrial	203	185	1,735	2,098		888	286
Consumer, Leases, and Other	44	29	37	36		13	51
CUIDOS OSSO	-	-	-	-	-	-	-
CHARGE OFFS							
Construction and Land	617	-	134	23	5	-	9
Farmland	-	-	-	-	-	-	-
1-4 Family Residential	-	17	105	75	133	137	169
Multifamily	-	-	-	-	-	-	-
Commercial Real Estate	-	-	-	256	106	-	150
Agricultural	-	2,386	-	-	-	-	-
Commercial & Industrial	206	224	1,745	2,129	709	1,041	317
Consumer, Leases, and Other	65	48	45	48	80	21	58
	888	2,675	2,029	2,531	1,033	1,199	703
	-	-	-	-	-	-	-
RECOVERIES							
Construction and Land	0	0	13	0	0	8	0
Farmland	0	0	0	0	0	0	0
1-4 Family Residential	4	4	23	2	1	1	1
Multifamily	0	0	0	0	0	0	0
Commercial Real Estate	U	U	4	470	U	1/	U
Agricultural Commercial & Industrial	39 3	3	U 40	472		0	U
	21	39 19	10 8	31 12		153 8	31
Consumer, Leases, and Other	21	19	8	12	16	8	- /



Need Historical Data to Support Assumptions

Sample data points

Original LTV

Current LTV

Original FICO/Credit Rating

Current FICO/Credit Rating

Region – City/State/Zip

Collateral Type

Origination Date

Maturity Date

Original Balance

Current Balance

Rate

Rate type

Payment Type

Payment Frequency

Cost Center

Non-Performing Flag

Charge-Off Amounts

Recovery Amounts

Days Delinquent

Resolution/Disposal Dates

Expense Related to Disposal/Recovery

Loss Probabilities



Methods





The Methodologies

Loss Rate

- Weighted average remaining maturity ("WARM") (balance sheet approach)
- Snapshot in time (balance sheet approach)
- Vintage (activity based)
- Discounted cash flow
- Migration (roll-rate)
- Probability of default/ Loss given default (PD/ LGD)
- Regression

More Complex,
Computational
ntensive & Sensitive



Methods

The most commonly discussed methods

- Historic Loss Rate/Snapshot
- Vintage
- Remaining Maturity
- Migration
- Discounted Cash Flows (DCF)



Interagency Webinar...

Discussed the following three methods specifically...

- Historic Loss Rate/Snapshot
- Vintage
- Remaining Maturity



Incurred Loss

Pool A				
	Average			Average ANNUAL
December 31,	Loan	Charge-offs	Annual Loss Rate	Historical Loss Rate
12/2011 - 12/2012	40,000,000	135,000	0.34%	
12/2012 - 12/2013	42,000,000	120,000	0.29%	
12/2013 - 12/2014	43,430,000	95,000	0.22%	
12/2014 - 12-2015	43,500,000	65,000	0.15%	
12/2015 - 12/2016	42,750,000	40,000	0.09%	
12/2016 - 12/2017	43,600,000	25,000	0.06%	
12/2017 - 12/2018	44,000,000	10,000	0.02%	0.17%

Average Annual Loss Rate	0.17%	
Total Adjustments_	0.08%	
Total CECL Loss Rate	0.25%	
Amortized Cost at YE 2018	44,000,000	
CECL Reserve	108,430	



Remaining Maturity

	Average			Average ANNUAL
December 31,	Loan	Charge-offs	Annual Loss Rati	Historical Loss
2014	40,000,000	135,000	0.34%	
2015	42,000,000	120,000	0.29%	
2016	43,430,000	95,000	0.22%	
2017	43,500,000	65,000	0.15%	
2018	42,750,000	40,000	0.09%	
2019	43,600,000	25,000	0.06%	
2020	44,000,000	10,000	0.02%	0.17%

Cost at December 31, Amortization/ Average ANNUAL

Year	2020	Prepayments	Historic Loss Rate	
0	44,000,000		0.17%	
1	39,750,000	4,250,000	0.17%	
2	32,250,000	7,500,000	0.17%	
3	25,125,000	7,125,000	0.17%	
4	19,400,000	5,725,000	0.17%	
5	12,000,000	7,400,000	0.17%	
6	8,000,000	4,000,000	0.17%	
7	-	8,000,000	0.17%	
Blended L	ifetime Histor	ical Loss Rate	0.68%	
Cur	rent Condition	ns Adjustment	0.03%	
	Forecas	t Adjustments	0.05%	
	To	tal CECL Factor	0.76%	
	Amortized (Cost at YE 2020	44,000,000	
		CECL Reserve	333,449	



Historic Loss Rate/Snapshot

			Incurred Loss Example	CECL Example
Period	XYZ Call Code	XYZ Call Code	XYZ Annual	XYZ Call Code
Ending	Amortized Cost	Annual Loss	Loss Rate (%)	2010 Loss
2010			0.28%	\$ -
2011	1,610,000	4,300	0.28%	3,900
2012		4,600	0.28%	3,700 Losses only
2013		4,900	0.27%	3,400
2014		5,300	0.28%	3,200 attributable to
2015		5,700		2,900 loans outstanding
2016		6,100		2,400 at 2010 Year End
2017		6,500	0.28%	2,000
2018		7,000	0.28%	1,000
2019		7,500	0.28%	-
2020	3,000,000	8,000	0.28%	•
		\$ 63,900	0.28% 1 Year Emergence (%)	\$ 22,500 2010 - Cumulative Loss
			+ 0.50% Q-Factor (Hypothetical)	+ \$ 1,500,000 2010 Ending Balance XYZ Call Code
			= 0.78% Total Incurred Loss (%)	= 1.50% 10 Year Cumulative Loss (%)
			x \$ 3,000,000 Year-end 2020 XYZ Call Code	+ 0.00% Q-Factor for Current Conditions
			= \$ 23,300 Total Incurred Loss (\$)	+ 0.10% Q-Factor - Forecast RE Values
				+ 0.05% Q-Factor - Forecast Unemployment
				+ 0.00% Other Forecast
				= 1.65% Total Expected Loss (%)
				x \$ 3,000,000 Year-end 2020 XYZ Call Code
				= \$ 49,500 Total Expected Loss (\$)



Historic Loss Rate/Snapshot

LoanType:Used Auto - 48 Month

Bri	anchName	Start Dat /	Starting Balance	Current Balance	Loss Dec-2013	Loss Dec-2014	Loss Dec-2015	Loss Dec-2016	Loss Dec-2017	Loss Dec-2018	Loss Dec-2019	Loss Dec-2020	Loss Dec-2021	Loss Dec-2022	Total Loss	Loss Rate	Total Adjustment	Total Adjusted Loss Rate	Reserve
•	A	12/31/2012	1,264,187	1,367,990	26,190	13,925	6,395	0	0	0	0	0	0	0	46,510	3.68 %	0.00 %	3.68 %	50,329
	В	12/31/2012	1,048,550	1,442,750	3,500	13,000	19,250	0	0	0	0	0	0	0	35,750	3.41 %	0.00 %	3.41 %	49,190



Vintage

Year of		Loss Experience in Years Following Origination											
Origination	Ye	ar 1	Year 2		Year 3		Υe	ear 4	Total		E:	x pected	
20X1	\$	50	\$	120	\$	140	\$	30	s	340		-	
20X2	\$	40	\$	120	\$	140	\$	40	S	340		-	
20X3	\$	40	\$	110	\$	150	\$	30	S	330		-	
20X4	S	60	\$	110	\$	150	69	40	w	360		-	
20X5	\$	50	\$	130	\$	170	\$	50	S	400		-	
20X6	s	70	\$	150	\$	180	69	60	w	460	s	60	
20X7	\$	80	\$	140	\$	190	69	70	w	480	\$	260	
20X8	\$	70	\$	150	\$	200	\$	80	w	500	\$	430	
20X9	\$	70	\$	160	\$	200	\$	80	\$	510	\$	510	



Not to be Confused with Vintage Report

			<u>Am</u>	nortized Cost Basi:	s by Origination \	<u>Year</u>		Revolving Loan	
		2018	2017	<u>2016</u>	<u>2015</u>	2014	<u>Prior</u>	Amortized Cost	<u>Total</u>
	As of March 31, 2018								
Loan Pool	30 Yr Fixed Mortgages	\$6,000,000.00 \$	\$ 7,000,000.00	\$5,000,000.00	\$4,500,000.00	\$4,000,000.00	\$23,500,000.00		\$ 50,000,000.00
Risk Rating	FICO								
	810 - 850	\$ 500,000.00 \$	\$ 583,333.33	\$ 366,666.67	\$ 375,000.00	\$ 333,333.33	\$ 1,958,333.33		\$ 4,116,666.67
	780 - 809	\$1,250,000.00 \$	\$ 1,433,333.33	\$1,041,666.67	\$ 937,500.00	\$ 833,333.33	\$ 4,895,833.33		\$ 10,391,666.67
	740 - 779	\$1,115,000.00 \$	\$ 1,300,833.33	\$ 929,166.67	\$ 836,250.00	\$ 743,333.33	\$ 4,367,083.33		\$ 9,291,666.67
	720 - 739	\$2,000,000.00 \$	\$ 2,333,333.33	\$1,616,666.67	\$1,500,000.00	\$1,333,333.33	\$ 7,833,333.33		\$ 16,616,666.67
	700 - 719	\$ 400,000.00 \$	\$ 466,666.67	\$ 333,333.33	\$ 300,000.00	\$ 266,666.67	\$ 1,566,666.67		\$ 3,333,333.33
	660 - 699	\$ 300,000.00 \$	\$ 325,000.00	\$ 250,000.00	\$ 225,000.00	\$ 200,000.00	\$ 1,175,000.00		\$ 2,475,000.00
	620 - 659	\$ 200,000.00 \$	\$ 233,333.33	\$ 166,666.67	\$ 150,000.00	\$ 133,333.33	\$ 783,333.33		\$ 1,666,666.67
	580 - 619	\$ 150,000.00 \$	\$ 175,000.00	\$ 125,000.00	\$ 112,500.00	\$ 100,000.00	\$ 587,500.00		\$ 1,250,000.00
	530 - 579	\$ 85,000.00 \$	\$ 99,166.67	\$ 70,833.33	\$ 63,750.00	\$ 56,666.67	\$ 332,916.67		\$ 708,333.33
	300 - 529		\$ 50,000.00	\$ 100,000.00					\$ 150,000.00



Vintage

LoanType: New Auto - 48 Month

Α

٠.	•		
-			

	Origination Year Bucket	Originated Balance	Loss Year 1	Loss Year 2	Loss Year 3	Loss Year 4	Total Loss %	Total Loss \$	Remaining Loss Expected %	Remaining Loss Expected \$
•	12/2017 - 12/2018	558,000	0.45 %	2.00 %	1.22 %	0.61 %	4.28 %	23,855	4.28 %	23,855
	12/2016 - 12/2017	602,000	0.00 %	1.90 %	1.22 %	0.61 %	3.73 %	22,425	3.73 %	22,425
	12/2015 - 12/2016	670,000	0.00 %	2.39 %	1.22 %	0.61 %	4.21 %	28,229	1.83 %	12,229
	12/2014 - 12/2015	606,000	0.00 %	3.63 %	2.15 %	0.61 %	6.38 %	38,672	0.61 %	3,672
	12/2013 - 12/2014	605,000	0.74 %	0.99 %	0.88 %	0.71 %	3.32 %	20,106	0.00 %	0
	12/2012 - 12/2013	807,000	0.31 %	0.73 %	0.71 %	0.59 %	2.34 %	18,879	0.00 %	0
	12/2011 - 12/2012	878,000	0.00 %	0.85 %	1.15 %	0.51 %	2.51 %	22,025	0.00 %	0

Grand Summaries

\$62,181.54

- Actual Loss
- Forecast Loss Rates

Apply Forecast Loss Rates

O Qualitative Adjustment

Origination Year Bucket		Originated Balance	Loss Year 1	Loss Year 2	Loss Year 3	Loss Year 4
\blacktriangleright	12/2017 - 12/2018	558,000	0.45 %	2.00 %	1.22 %	0.61 %
	12/2016 - 12/2017	602,000	0.00 %	1.90 %	1.22 %	0.61 %
	12/2015 - 12/2016	670,000	0.00 %	0.00 %	1.22 %	0.61 %
	12/2014 - 12/2015	606,000	0.00 %	0.00 %	0.00 %	0.61 %
	12/2013 - 12/2014	605,000	0.00 %	0.00 %	0.00 %	0.00 %
	12/2012 - 12/2013	807,000	0.00 %	0.00 %	0.00 %	0.00 %
	12/2011 - 12/2012	878,000	0.00 %	0.00 %	0.00 %	0.00 %
0		Apply Average	0.18 %	1.72 %	1.22 %	0.61 %



Current Expected Credit Loss (CECL) --- Vintage

LoanType: New Auto - 48 Month

A ~

Origination Year Bucket		Originated Balance	Loss Year 1	Loss Year 2	Loss Year 3	Loss Year 4	Total Loss %	Total Loss \$	Remaining Loss Expected %	Remaining Loss Expected \$
F	12/2017 - 12/2018	558,000	0.45 %	2.00 %	1.22 %	0.61 %	4.28 %	23,855	4.28 %	23,855
	12/2016 - 12/2017	602,000	0.00 %	1.90 %	1.22 %	0.61 %	3.73 %	22,425	3.73 %	22,425
	12/2015 - 12/2016	670,000	0.00 %	2.39 %	1.22 %	0.61 %	4.21 %	28,229	1.83 %	12,229
	12/2014 - 12/2015	606,000	0.00 %	3.63 %	2.15 %	0.61 %	6.38 %	38,672	0.61 %	3,672
	12/2013 - 12/2014	605,000	0.74 %	0.99 %	0.88 %	0.71 %	3.32 %	20,106	0.00 %	0
	12/2012 - 12/2013	807,000	0.31 %	0.73 %	0.71 %	0.59 %	2.34 %	18,879	0.00 %	0
	12/2011 - 12/2012	878,000	0.00 %	0.85 %	1.15 %	0.51 %	2.51 %	22,025	0.00 %	0

Grand Summaries

\$62,181.54



Migration

	30 Yr Fixed Mortga	ges			As Of	12/31/2018							
						Current							
		Outstanding		Dollars	Historical	Conditions	Forecast	Allocation					
Loan Pool	Since Originaton	Balance	Migration Ratio	Migrating	Loss rate	Adjustment	Adjustment	Ratio	Reserve				
	Stayed Current		98.87%	3,628,735,915	0.00%	0.05%	0.05%	0.10%	3,628,735.91				
	0 - 30 Days		0.84%	30,985,411	0.15%	0.15%	0.30%	0.60%	185,912.47				
	31 - 60 Days	3,670,049,796	0.28%	10,328,470	0.45%	0.15%	0.45%	1.05%	108,448.94				
	61 - 90 Days		0.00%	-	3.60%	0.15%	0.45%	4.20%	-				
	> 90 Days		0.00%	-	12.30%	0.15%	0.45%	12.90%	-				
	Current		16.04%	117,055,997	0.00%	0.05%	0.05%	0.10%	117,056.00				
	Stayed 0 - 30 Days		80.66%	588,722,810	0.15%	0.15%	0.30%	0.60%	3,532,336.86				
	31 - 60 Days	729,878,571	2.83%	20,656,941	0.45%	0.15%	0.45%	1.05%	216,897.88				
	61 - 90 Days		0.47%	3,442,823	3.60%	0.15%	0.45%	4.20%	144,598.58				
	> 90 Days		0.00%		12.30%	0.15%	0.45%	12.90%	· -				
			0.550/	6.005.647	0.000/		0.050/	0.400/	5 005 55				
	Current		2.56%	6,885,647	0.00%	0.05%	0.05%	0.10%	6,885.65				
	0 - 30 Days		1.28%	3,442,823	0.15%	0.15%	0.30%	0.60%	20,656.94				
	Stayed 31 - 60 Days	268,540,229	83.33%	223,783,524	0.45%	. 0.15%	0.45%	1.05%	2,349,727.00				
	61 - 90 Days		8.97%	24,099,764	3.60%	0.15%	0.45%	4.20%	1,012,190.09				
	> 90 Days		3.85%	10,328,470	12.30%	0.15%	0.45%	12.90%	1,332,372.67				

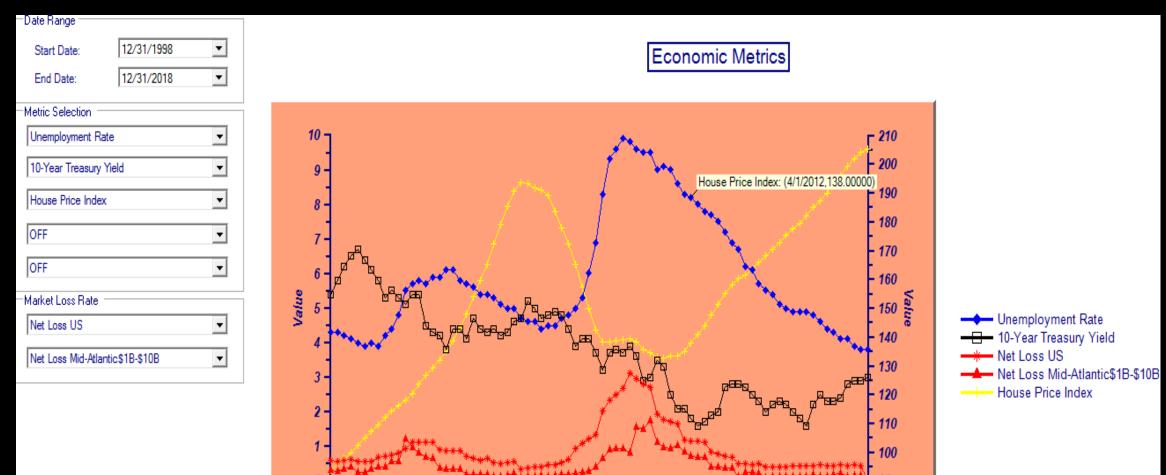


Discounted Cash Flows

									<u>Total</u>			
						<u>Adjusted</u>	<u>Actual</u>	<u>Actual</u>	<u>Prinicipal</u>		Total Cash	Present Value
		<u>Period</u>	<u>Gross Balance</u>	<u>Prepayment</u>	<u>Default</u>	<u>Balance</u>	<u>Principal</u>	<u>Interest</u>	<u>Reduction</u>	Recover	<u>Flow</u>	<u>Calc</u>
Balance	5,000,000		5,000,000.00									
Maturity	360	1	4,957,899.36	30,147	4,750	4,965,103	\$7,204.10	16,666.67	42,100.64		54,017.31	\$53,837.85
Amortization	360	2	4,920,662.23	29,893	4,710	4,923,297	\$7,344.43	16,526.33	41,947.14		53,763.47	\$53,406.83
		3	4,883,525.48	29,668	4,675	4,886,319	\$7,468.56	16,402.21	41,811.37		53,538.95	\$53,007.11
Discount Rate	4.00%	4	4,846,488.85	29,444	4,639	4,849,442	\$7,592.35	16,278.42	41,675.98	950.00	54,265.04	\$53,547.50
Recovery Lag	3	5	4,809,552.08	29,221	4,604	4,812,664	\$7,715.80	16,154.96	41,540.94	942.00	54,033.74	\$53,142.11
Coupon	4.00%	6	4,772,714.88	28,998	4,569	4,775,985	\$7,838.92	16,031.84	41,406.27	934.93	53,803.96	\$52,740.33
		7	4,735,977.00	28,776	4,534	4,739,405	\$7,961.72	15,909.05	41,271.96	927.87	53,574.80	\$52,341.23
Annual CPR	7.00%	8	4,699,338.16	28,555	4,499	4,702,923	\$8,084.17	15,786.59	41,138.02	920.83	53,346.26	\$51,944.80
Prepayment SMM	0.603%	9	4,662,798.10	28,334	4,464	4,666,540	\$8,206.30	15,664.46	41,004.43	913.81	53,118.34	\$51,551.02
		10	4,626,356.55	28,113	4,430	4,630,255	\$8,328.10	15,542.66	40,871.21	906.82	52,891.03	\$51,159.89
Default SMM	0.095%	11	4,590,013.24	27,894	4,395	4,594,068	\$8,449.58	15,421.19	40,738.34	899.84	52,664.33	\$50,771.37
Severity/LGD	8.000%	12	4,553,767.92	27,675	4,361	4,557,978	\$8,570.72	15,300.04	40,605.84	892.87	52,438.24	\$50,385.46
		13	4,517,620.31	27,456	4,326	4,521,986	\$8,691.54	15,179.23	40,473.69	885.93	52,212.77	\$50,002.14
PV of Total CF	\$4,901,077.11	14	4,481,570.15	27,238	4,292	4,486,090	\$8,812.03	15,058.73	40,341.89	879.01	51,987.90	\$49,621.38
Allowance Under CECL	\$98,922.89	15	4,445,617.19	27,021	4,257	4,450,292	\$8,932.20	14,938.57	40,210.46	872.10	51,763.63	\$49,243.19
		16	4,409,761.15	26,804	4,223	4,414,590	\$9,052.04	14,818.72	40,079.37	865.22	51,539.98	\$48,867.53
		17	4,374,001.78	26,588	4,189	4,378,984	\$9,171.56	14,699.20	39,948.64	858.35	51,316.92	\$48,494.39
		18	4,338,338.82	26,372	4,155	4,343,474	\$9,290.76	14,580.01	39,818.26	851.50	51,094.47	\$48,123.76



Economic Metrics



What Options Do You Have?

• The more data you have the more options you have with methods

• With more data and options, Q-Factors can be better estimated



Questions?

Thomas Caragher

Director

ZM Financial Systems

919.246.4517 Office

602.363.6915 Cell

thomas.caragher@zmfs.com